

DAY 1 - Monday, 3rd February: Pre-conference and Leadership Events

SESSION	PROGRAMME	VENUE
12:30 – 16:30	Global Capital Markets Forum (<i>invitation only</i>)	Hogan Lovells International LLP
17:00 – 18:45	ULI Europe Governing Trustees Meeting (<i>invitation only</i>)	NH Collection Barbizon Palace
19:00 – 21:00	ULI Europe Young Leaders and NEXT Meet and Greet	Yotel
19:00 – 22:30	ULI European Leadership Awards Dinner (<i>invitation only</i>)	St. Olof's
19:30 – 22:30	European Product Council Dinners (<i>invitation only</i>)	Various locations

DAY 2 - Tuesday, 4th February

SESSION	PROGRAMME	VENUE
07:30 – 10:00	ULI Europe Executive Committee Meeting (<i>invitation only</i>)	Hotel Okura
08:15 – 09:15	ULI NEXT Chair's Breakfast (<i>invitation only</i>)	Hotel Okura
12.00 - 13.00	ULI Global Board Lunch (<i>invitation only</i>)	Hotel Okura
13.00 - 17.30	ULI Global Board Meeting (<i>invitation only</i>)	Hotel Okura
08:30 – 18:00 <i>Check individual agendas for accurate timings</i>	<u>European Product Council Meetings</u> <ul style="list-style-type: none"> ▪ Urban Regeneration Council ▪ Retail and Entertainment Council ▪ Office and Mixed-Use Council ▪ Hospitality Council ▪ Sustainability Council ▪ Residential Council ▪ Logistics Council ▪ Technology and Real Estate Council 	Various locations
08:30 – 18:20	<u>Young Leaders Forum</u> (<i>under 35s</i>)	Hotel Okura
09:30 – 17:30	<u>NEXT Forum</u> (<i>35s-45s</i>)	Hotel Okura
12:00 – 18:00 <i>Check individual agendas for accurate timings</i>	<u>European Forums</u> <ul style="list-style-type: none"> ▪ Creative Placemaking Forum (14:00 – 17:30) ▪ Life Sciences Forum (12:00 – 18:00) ▪ Living Concepts Forum (14:00 – 17:00) ▪ Urban Development & Infrastructure Forum (14:00 – 17:30) 	Hotel Okura

SESSION	PROGRAMME	VENUE
(11.30) 13:00 – 17:00 <i>Check individual agendas for accurate timings</i>	Site Tours (<i>separate ticket required</i>) <ul style="list-style-type: none"> ▪ Waterfront regeneration (Overhoeks, NDSM, Houthaven) ▪ Knowledge-based placemaking (Zuidas) ▪ Sustainable development and affordable housing (Amstelkwartier) 	Various locations
17:30 – 18:45	New ULI Members Drinks (<i>invitation only</i>)	Hotel Okura
19:30 – 22:30	Conference Reception and Dinner (<i>included in the conference ticket</i>)	Beurs van Berlage <i>Welcome:</i> Juergen Fenk , Chair, ULI Europe <i>Dinner speaker:</i> Dan Doctoroff , Founder and CEO, Sidewalk Labs

DAY 3 - Wednesday 5th February – Main Conference Sessions (Hotel Okura)

SESSION	PROGRAMME	SPEAKERS
07.30 – 08.30	ULI Europe Chairman's Breakfast (<i>invitation only</i>)	<ul style="list-style-type: none"> ▪ Marcel Beukeboom, Climate Envoy for the Kingdom of the Netherlands
07.30 – 08.45	Registration	
08.45 – 09.00	Welcome and introductions	<ul style="list-style-type: none"> ▪ Lisette van Doorn, CEO, ULI Europe ▪ Andrea Carpenter, Director, Women Talk Real Estate, and writer (<i>conference moderator</i>)
09.00 – 10.00	<p>Setting the scene: Global and European Geopolitics and Macroeconomics</p> <p>Impacted by global geopolitical tensions, a large part of the world seems to remain in a “lower for longer” interest rate environment and global economic growth begins to stall. This situation raises the questions around the outlook and risks for global economic growth, business and investment, and in particular real estate. Will it all come down to political fallout as Europe continues to grapple with Brexit, continued tensions between Hong Kong and mainland China in Asia, and US entering its election year?</p>	<ul style="list-style-type: none"> ▪ Andrea Carpenter, Director, Women Talk Real Estate, and writer (<i>session moderator</i>) ▪ Komal S. Sri-Kumar, President of Sri-Kumar Global Strategies ▪ Hans Timmer, Chief Economist for South Asia, The World Bank
10.00 – 10.30	<p>The Great Debate – Who will be the future winners in real estate: Operators vs Owners</p> <p>Strongly changing demands by occupiers and users of buildings for more flexibility and services, lead to the role of the property investor and manager also changing to respond to these demands. Is it therefore over for the passive property owner as real value is to be achieved by active operational management? Or is there still a role for owners to allocate capital and outsource management? Join us for the Oxford-style debate with our presenters taking opposing views to try to convince you to vote for them.</p>	<ul style="list-style-type: none"> ▪ Thomas Arnold, Global Head of Real Estate, Abu Dhabi Investment Authority (<i>debate moderator</i>) <p><i>Debaters:</i></p> <ul style="list-style-type: none"> ▪ Christina Gaw, Managing Principal and Head of Capital Markets, Gaw Capital ▪ François Trausch, Chief Executive Officer, Allianz Real Estate

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10.30 – 11.00	<i>Coffee Break</i>	
11.00 – 11.05	ULI Global Initiatives	<ul style="list-style-type: none"> ▪ Owen D. Thomas, Global Chairman, ULI
11.05 – 11.10	ULI Europe Leadership Awards	
11.10 – 12.00	<p>Climate Change Mitigation and Adaptation Impact: A Wake-Up Call</p> <p>With the climate emergency being confirmed through a growing frequency and intensity of extreme weather events and increasingly stricter regulations, we look at how the property industry can and needs to step up its response in order to deal with both the physical and transition risks. How can investors protect value and reduce the environmental impact of their portfolios?</p>	<ul style="list-style-type: none"> ▪ Andrea Carpenter, Director, Women Talk Real Estate, and writer (<i>session moderator</i>) ▪ Prof. Dirk Brounen, Professor of Real Estate, Tilburg University ▪ Maarten Jennen, Senior Director Private Real Estate, PGGM
12.00 – 13.00	<p>Impact Investing: How to Successfully Implement and Manage?</p> <p>Impact investing is a natural next step for the industry as it seeks to maintain a long-term outlook and create lasting economic value. How can players increase their understanding of how to meet positive outcomes for society and the planet alongside satisfactory financial returns? Will affordable housing provide the first foothold for this style of investing as players look to new opportunities and sectors?</p>	<ul style="list-style-type: none"> ▪ Kathleen Carey, Community Impact Leader, Gensler (<i>session moderator</i>) ▪ Rolf Buch, CEO, Vonovia ▪ Claudia Kruse, Managing Director Global Responsible Investment & Governance, APG Asset Management
13.00 – 14.30	<i>Networking Lunch</i>	
13.00 – 14.30	<i>'Meet the Speakers' Lunch (reservation required)</i>	

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14.30 – 15.00	<p>ESG: Key ingredients for a sustainable business model Across the world the need for businesses and cities to deal with climate change and social issues is increasing rapidly. What are the key ingredients for players in the real estate industry to successfully fulfil the needs of all its stakeholders, including its shareholders, employees, society and the environment, while maintaining successful also from a financial perspective? How can they understand and measure their commitments and progress to all these stakeholders?</p>	<ul style="list-style-type: none"> ▪ Ruud Veltenaar, philosopher, SDG diplomat, serial entrepreneur, impact investor
15.00 – 16.00	<p>Successful Urban (Re)Development in the 21st century: Global Best Practices Cities globally are responding to the pace of urbanisation with major urban (re)development projects that are creating or regenerating large city areas. With the challenges of technology, mobility, sustainability and social inclusion, how can public and private sector successfully work together to meet the common aims of building and sustaining thriving places?</p>	<ul style="list-style-type: none"> ▪ Marilyn Jordan Taylor, Professor of Architecture and Urban Design, Former Dean, University of Pennsylvania (<i>session moderator</i>) ▪ William Chilton, Principal, Pickard Chilton ▪ Manfredi Catella, Founder & CEO, COIMA ▪ Pascal Smet, Secretary of State, Government of the Brussels-Capital Region ▪ Michael Spies, Founder, Fuse Strategies, LLC
16.00-16.45	<p>Global Capital Markets: the latest Trends and Developments With the cycle now firmly in its second decade, how can the industry reconcile the benefits of the low interest rate environment with real estate prices hitting record highs in many countries? What will be the effect on capital flows, and when deploying capital will structural plays win out over cyclical strategies?</p>	<ul style="list-style-type: none"> ▪ Eri Mitsostergiou, Director European Research, Savills (<i>session moderator</i>) ▪ Peter Ballon, Managing Director, Global Head of Real Estate Investments, Canada Pension Plan Investment Board ▪ Christoph Schumacher, Global Head Real Estate, Managing Director/Board Member, Credit Suisse Asset Management ▪ Owen Thomas, CEO, Boston Properties
16.45-16.50	Closing Remarks	<ul style="list-style-type: none"> ▪ Ed Walter, Global CEO, ULI
16.50-18.00	Drinks reception	